

IDEV

Independent Development Evaluation
African Development Bank

From experience to knowledge...
From knowledge to action...
From action to impact

List of evaluations
included in the
2019
Work Program
2021

Approved by the Board of Directors, 5 February 2019
Updated 11 December 2020



AFRICAN DEVELOPMENT BANK GROUP

Evaluations starting in 2019

Type of evaluation	Focus
Validation	
Project completion reporting (PCR & XSR) validation	IDEV will validate the performance of 65 completed public and 25 private sector projects with a project completion or expanded supervision report, and will evaluate the quality of the PCRs and XSRs, to produce Project Completion Report (PCR) and Expanded Supervision Report (XSR) validation notes. It will also implement field visits for 10% of the completed projects with a completion report.
Annual validation synthesis report	IDEV annually produces a number of PCR and XSR validation notes. It will, on an annual basis, synthesize the results of the PCR and XSR validation notes for reporting on the quality of self-reporting on project performance at the Bank, and will draw relevant lessons and good practices for use by the Bank's operations staff. The lessons learned and good practices will also be uploaded to the IDEV evaluation results and lessons learned database for wider dissemination.
Project Cluster	
Transport	This evaluation will look at the Bank's support to transport projects in a selected country/countries (roads, railways) and assess their relevance, efficiency, effectiveness and outcomes and generate useful lessons for learning.
Impact	
Energy	The evaluation will focus on the project impacts including on gender, employment, household productivity, income and poverty.
Country and Regional Integration Strategy and Program	
Mauritania, Djibouti, Gabon	Country Strategy Papers (CSPs) and Regional Integration Strategy Papers (RISPs) are the Bank's basic frameworks for engaging with and doing business in the RMCs. Every year some CSPs are completed, and new ones are designed, discussed and approved for implementation. The Bank's new CSPs for Comoros, Djibouti, Gabon and Mauritania are expected for Board consideration and approval in 2020. In 2019, IDEV will start its evaluation of the Bank's CSPs for three of these countries. Each CSP evaluation will focus on how well the CSP was designed (including positioning and addressing the most pressing development constraints) and implemented and the extent to which it produced results and contributed to national development outcomes. It will also look at what CSP aspects worked, what did not work and why.
Regional Integration Strategy for West Africa-Completion Report Validation	New Regional Integration Strategy Papers (RISPs) for West Africa (2020–2024) and Southern Africa (2020–2024) are due for Board consideration and approval in 2019. Regional integration through RISPs has been a key priority of the TYS. In 2019, IDEV will conduct a validation of the Completion Report of the RISP for West Africa.
Sector and Thematic	
Bank's Partnerships (co-financing, syndication, coordination)	Partnership is a cornerstone of the Bank's TYS, and its evaluation will provide valuable insights for improving the Bank's engagement in partnerships. The evaluation will focus on which Bank partnerships are working and not working and why and how they can be improved. It will also look at the results and sustainability of partnerships, co-financing, syndication and coordination, and their effects on development results.
Private Sector Development Strategy	In 2019, in view of informing the development of a new private sector development strategy, IDEV will embark on an evaluation of the extent to which the Bank met its commitments under the 2013–2017 strategy, to identify areas where successes have been achieved and where more work needs to be done.
African Water Facility Trust Fund	At the request of the Bank's Water and Sanitation Department, IDEV is facilitating an evaluation of the African Water Facility Trust Fund conducted by an external firm. The evaluation examines the performance of the Fund over the period 2005-2018 to account for results, extract learnings from the AWF's implementation, and make recommendations for improvement of the Fund's operations and grant management processes.
Corporate	
Bank Group Policy on Portfolio Review and Restructuring (1995)	This evaluation will look at the relevance, effectiveness and efficiency of supplementary finance, credit policy, portfolio supervision, utilization of savings on loans and loan cancellation.
Civil society engagement	This evaluation will look at the kind and extent of engagement by the Bank, the nature of the civil society, the processes, weaknesses and strengths, and outcomes, and will strive to generate lessons for learning.
Evaluation Synthesis	
Update and complement the Synthesis of Gender Mainstreaming	IDEV will update the evaluation synthesis of gender equality mainstreaming that it undertook in 2012, and supplement this with analysis of the Bank's portfolio and performance from existing sources of data. It will also draw best practices of other development agencies in achieving gender mainstreaming in operations.

Evaluations starting in 2020

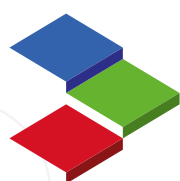
Type of evaluation	Focus
Validation	
Project completion reporting (PCR & XSR) validation	IDEV will validate the performance of 65 completed public and 25 private sector projects with a project completion or expanded supervision report, and will evaluate the quality of the PCRs and XSRs, to produce PCR and XSR validation notes. It will also implement field visits for 10% of the completed projects with a completion report.
Annual validation synthesis report	IDEV annually produces a number of PCR and XSR validation notes. It will, on an annual basis, synthesize the results of the PCR validation notes for reporting on the quality of self-reporting on project performance at the Bank, and will draw relevant lessons and good practices for use by the Bank's operations staff. For XSRs a single synthesis report will be prepared covering 2014-2019 XSRs. The lessons learned and good practices will also be uploaded to the IDEV evaluation results and lessons learned database for wider dissemination.
Impact	
Institutional Support to governance	The evaluation will focus on the project impacts including on the strength and quality of governance, use of governance instruments.
Country and Regional Integration Strategy and Program	
Uganda, Rwanda, Angola, Benin	To inform the Board's discussions in 2021 on new CSPs for Uganda, Rwanda, Angola and Benin, IDEV will in 2020 start its evaluations of the current CSPs for these countries. The evaluations will focus on the relevance, positioning, efficiency, effectiveness, and sustainability of the Bank's strategy and program, and its contributions to national development outcomes.
Sector and Thematic	
Additionality and Development Outcome (ADOA) Framework	One of the commitments of the Bank's General Capital Increase approved in 2019 is to revise the current ADOA framework by 2021, following an independent review. This evaluation will inform the revision of the ADOA 2.0 Framework, after five years of implementation. The evaluation will assess the application of the Framework to all non-sovereign operations approved from July 2015 to June 2020. Attached technical assistance will in particular be examined for the extent to which claimed additionality and development outcomes rely on attached TA.
Non Sovereign Operations	The evaluation will focus on the Bank's policy and strategy for supporting non-sovereign operations across sectors and regions and will assess the results gained so far in implementing these operations. It will inform the implementation of (the successor to) the Private Sector Development Strategy, which is due for revision.
Corporate	
Bank Group Policy on Non-Concessional Debt Accumulation (2011)	This evaluation will focus on provision of grants and debt relief to eligible ADF countries, debt sustainability, accumulation of new debts on non-concessional terms and cross-subsidy on new borrowing from third party lenders on non-concessional terms, among others. It will inform the review of the current policy, which is planned for revision as a result of the ongoing debt trends/dynamics in LICs and the recent IMF revision of its policy on Debt Limits.
Bank's Result Measurement Framework (2016-2025)	This mid-term evaluation will assess the effectiveness of the framework to measure results and provide evidence of the Bank's strengths and weaknesses, so that management can chart a course of action that helps the Bank implement its strategy in the most effective and efficient way. It will also assess the framework's ability to track results throughout the project cycle, monitor results in real time, map the Bank's portfolio of ongoing operations, and assess the Bank's development effectiveness.
Evaluation Synthesis	
Response to Inclusive Growth	The evaluation would include looking at existing studies of a broad range of interventions from more direct (skills development, vocational training, support to SMEs, Microfinance, Private sector initiatives) to more indirect/soft components (such as governance issues - enabling environment, regulatory frameworks).

Sector Evaluations PCR & XSR Validation Syntheses Project Cluster Evaluations Project Performance Evaluations Corporate Evaluations Country Strategy Evaluations Regional Integration Strategy Evaluations Thematic Evaluations Impact Evaluations Evaluation Syntheses



Evaluations starting in 2021

Type of evaluation	Focus
Validation	
Project completion reporting (PCR & XSR) validation	IDEV will validate the performance of up to 65 completed public and 15 private sector projects with a project completion or expanded supervision report, and will evaluate the quality of the PCRs and XSRs, to produce PCR and XSR validation notes. It will also implement field visits for 10% of the completed projects with a completion report.
Project Cluster	
Management of African Development Fund projects in RMCs	The ADF contributes to the promotion of economic and social development in 40 least developed African countries by providing concessional funding for projects and programs, as well as technical assistance for studies and capacity-building activities. This evaluation will focus on a cluster of ADF projects that offer lessons on effective management of resources, to draw lessons for future design and implementation.
Country and Regional Integration Strategy and Program	
São Tomé, Eswatini, +1 CSP Completion Report Validation TBD	IDEV will evaluate the CSP for São Tomé and Príncipe in 2021 in order to inform the expected discussions of the new CSP for the country in 2022. The evaluation will focus on the relevance, positioning, efficiency, effectiveness, sustainability and contributions to national development outcomes. IDEV will also validate Management's Mid-Term Review of the Eswatini CSP and will conduct a CSP-CRV for a CSP that used the new Completion Report template and guidelines.
Sector and Thematic	
Bank's Strategy for Jobs for Youth in Africa (2016–2025)	This evaluation will focus on the quality of the strategy, and its enabling factors and barriers.
Bank's support to Renewable Energy (Geothermal, Hydro, Solar, Wind, etc.)	The evaluation will focus on the efficiency, effectiveness, impact and sustainability of the Bank's support to renewable energy interventions, including geothermal, hydro, solar and wind energy.
Transition Support Facility (TSF)	The evaluation will cover all activities funded by TSF from 2014 to date, thus covering ADF-13 and 14 and the implementation period of the Operational Guidelines for the Implementation of the Strategy for Addressing Fragility and Building Resilience in Africa and for the Transition Support Facility approved in January 2015.
Corporate	
Bank's Strategy for 2013–2022	The areas of special emphasis include fragile states, agriculture/food security and gender, while the operational priorities consist of infrastructure development; regional economic integration; private sector development; governance and accountability and skills and technology. In 2021, one year before the current strategy expires; IDEV will start an evaluation of the strategy, with specific focus on the key objectives, areas of special emphasis and operational priorities. The lessons learnt will inform the way forward.
Bank's crisis response support to RMCs in the face of COVID-19	The evaluation will assess the relevance, coherence, effectiveness and efficiency of the Bank's crisis support package for RMCs (notably the Crisis Response Facility) and generate lessons to inform its response to future crises.
Counterpart Funding	Areas of focus will include relevance of counterpart funding as an instrument to share risks and ensure country commitment to projects/programs; coherence with other Bank policies; challenges in the implementation of counterpart financing; effectiveness of the policy in achieving the intended objectives and contribution to development outcomes; efficiency in ensuring compliance and delivery of Bank operations; and lessons learnt from the implementation of counterpart funding by AfDB and other comparator institutions.
Evaluation Synthesis	
Support for Agriculture and Agribusiness Growth and Productivity	This will be a synthesis of relevant and credible evaluations/reviews of international support for agriculture and agribusiness growth and productivity from other international development agencies as well as the relevant literature, to draw pertinent lessons for the Bank and other stakeholders.



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African Development Bank Group
Avenue Joseph Anoma, 01 BP 1387, Abidjan 01, Côte d'Ivoire
Phone: +225 20 26 28 41
Email: idevhelpdesk@afdb.org

idev.afdb.org

