

# IDEV

Independent Development Evaluation  
Évaluation indépendante du développement



## Improving the sustainability of development interventions: What will it take?

Wed.  
29th  
Nov.  
2023

Program

TIME	ACTIVITY
08h00 - 09h00	Event registration
09h00 - 09h05	<b>Introduction by Master of Ceremony</b> Jayne Musumba, Division Manager, IDEV, AfDB
09h05 - 09h10	<b>Opening remarks</b> Karen Rot-Münstermann, Evaluator General, IDEV, AfDB
09h10 - 09h20	<b>Keynote address</b> Mette Knudsen, Vice-Chairperson/Vice-President CODE, AfDB

### Presentation

09h20 - 09h30	<b>What evidence tells us about the sustainability of the Bank's development interventions</b> <b>Joseph Mouanda</b> , Chief Evaluation Officer, IDEV, AfDB
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### Panel discussion

09h30 - 10h15	<b>Financial sustainability in development interventions: What are the underlying factors of success and failure?</b> Moderator: <b>Armand Nzeyimana</b> , Acting Director, Development Impact and Results Department (SNDR), AfDB Panelists: <ul style="list-style-type: none"> <li>• <b>Firmin Croi</b>, Technical Advisor to the Minister of Planning and Development, Côte d'Ivoire</li> <li>• <b>Tamiru Gedefa</b>, Lead Executive Officer, Water Supply, Ministry of Water &amp; Energy, Ethiopia</li> <li>• <b>Yvonne Quansah</b>, Director, Ministry of Finance, Ghana</li> </ul>
10h15 - 10h45	Q&A
10h45 - 11h00	Coffee/ tea break

### Presentation

11h00 - 11h10	<b>Success Story: Mainstreaming Green Growth and Climate Change into the AfDB's interventions. What is the secret to good sustainability?</b> <b>Marco Yamaguchi</b> , Division Manager, Infrastructure & Urban Development (PICU), AfDB
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### Panel discussion

11h10 - 12h00	<b>How do we ensure institutional sustainability and strengthening of capacities in projects and programs?</b> Moderator: <b>Eric Kehinde Ogunleye</b> , Acting Director, African Development Institute (ECAD), AfDB Panelists: <ul style="list-style-type: none"> <li>• <b>François Corneille Kedowide</b>, Managing Director, Benin Environment Agency</li> <li>• <b>Tarek Bouhlel</b>, Director of African Cooperation, Ministry of Economy and Planning, Tunisia</li> <li>• <b>Pietro Toigo</b>, Country Manager for Angola and São Tomé and Príncipe, AfDB</li> </ul>
12h00 - 12h30	Q&A
12h30 - 12h40	<b>Closing remarks</b> Ibrahima Konaté, Division Manager, Power Systems Development (PESD), AfDB
12h40 - 12h45	<b>Wrap up</b> Jayne Musumba, Division Manager, IDEV, AfDB



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# Biographies

## Mette Knudsen



Mette Knudsen is currently Executive Director on the Board of the African Development Bank, representing Denmark, Finland, India, Ireland, Norway, and Sweden. She previously served as the Deputy Special Representative of the Secretary General for political affairs (DSRSG/P) in UNAMA, the UN mission in Afghanistan. She has also been Denmark's Ambassador to Afghanistan to Kenya, to Somalia, to Eritrea and to the Seychelles. Earlier in her career she served as Danish Ambassador to Greece and Cyprus, Ethiopia and the African Union and ECOWAS. She was head of the Africa Department in the Danish Ministry of Foreign Affairs and has also had postings in Zambia and Tanzania.

## Karen Rot-Münstermann



Karen Rot-Münstermann is the Evaluator General at the African Development Bank. She joined the Independent Development Evaluation (IDEV) in June 2014 as Division Manager for Knowledge Management, Outreach, and Capacity Development, before becoming Evaluator General in April 2022. Prior to IDEV, she worked in the AfDB's Resource Mobilization Department, responsible for the three-yearly replenishment process of the African Development Fund and the allocation of ADF resources to African countries. Before joining the Bank in 2009, Karen was a Senior Policy Advisor at the Dutch Ministry of Finance.

## Jayne Musumba



Jayne Musumba is a Division Manager with the Independent Development Evaluation (IDEV) of the African Development Bank, leading a team on knowledge management (KM), outreach, and capacity development. Previously, she was a Principal KM Officer with IDEV. She led the development and implementation of the KM strategy of IDEV and managed the Evaluation Capacity Development program. Prior to joining the Bank, she worked for the United Nations in New York in different capacities as a KM Specialist with UNDP, and as a Sustainable Development Officer with the United Nations Department of Economic and Social Affairs (UN/DESA).

## Joseph Mouanda



Joseph Mouanda has worked with the Independent Development Evaluation (IDEV) of the African Development Bank since 2001. A statistician economist by training, he conducts sector, thematic, impact evaluation, and project performance evaluations of AfDB-funded Infrastructure (transport, energy, and water supply & sanitation). Before joining the Bank, Joseph worked for six years as long-term consultant in the public ministries of Côte d'Ivoire in the education and vocational training sector, mainly with the Statistics, planning, and evaluation department.

## Armand Nzeyimana



Armand Nzeyimana is the interim Director for the Development Impact and Results Department and Division Manager of the Delivery Support and Implementation Division of the African Development Bank. He has led institutional reforms, from the development of the Operations Delivery Dashboard and Joint KPIs in support of the One Bank delivery model, to the review of the Bank's cost structure and cost efficiency. He spearheaded the Bank's support to Government Delivery Units and the establishment of the African Delivery Units Network. Before joining the Bank, he worked in multilateral development institutions and NGOs in Africa and the Caribbean.

## Firmin Croi



Firmin Croi is Technical Advisor to the Minister of Economy, Planning and Development of Côte d'Ivoire in charge of issues of Economic Policy, Macroeconomics, Governance, Environment and Sustainable Development, Agriculture and Climate Change. He is also Assistant Professor, Teacher-Researcher at the Faculty of Economics at Alassane Ouattara University in Bouaké. Before occupying the position of Technical Advisor, he worked within the Administration at the Ministry of Civil Service, as Regional Director of the 2nd Administrative Region of Côte d'Ivoire. He is the author of several scientific publications.

## Tamiru Gedefa



Tamiru Gedefa is currently the Lead Executive Officer at the Ministry of Water and Energy in Ethiopia. He has more than 23 years' work experience in the water sector, of which 6 years in hydrology and water administration and 17 years in Water Supply and Sanitation in the Federal Ministry of Water and Energy in various capacities (Junior Hydrologist, Hydraulic Engineer, Urban WASH Program Coordinator, Water Supply and Sanitation Program Management Unit Coordinator, Director for Water Supply Study, Design and Construction Supervision).

## Yvonne Quansah



Yvonne Quansah is the Director of Resource Mobilisation and Economic Relations of the Ministry of Finance, Ghana, in charge of development cooperation and external financing from all the bilateral development partner countries. Since joining the Ministry in 1990 and prior to her current position, she was Acting Director of the Debt Management Division and later headed the Financial Services Division. Through her experience in aid and public debt management, she has participated in several major negotiations on behalf of the Government of Ghana. She has also presented and featured in a number of local and international studies, reviews and papers.

## Marco Yamaguchi



Marco Yamaguchi is currently Manager of the Transport and Logistics Division at the African Development Bank, developing partnerships with key market players in the public and private sectors. Before joining the Bank, he worked for over 20 years in the field of infrastructure and climate finance, both in the public and private sectors. His appointments include developing green finance projects/domestic financing vehicles with organizations such as the Green Climate Fund; managing private equity funds, and financing infrastructure and renewable energy projects at Mitsubishi Corporation.

## Eric K. Ogunleye



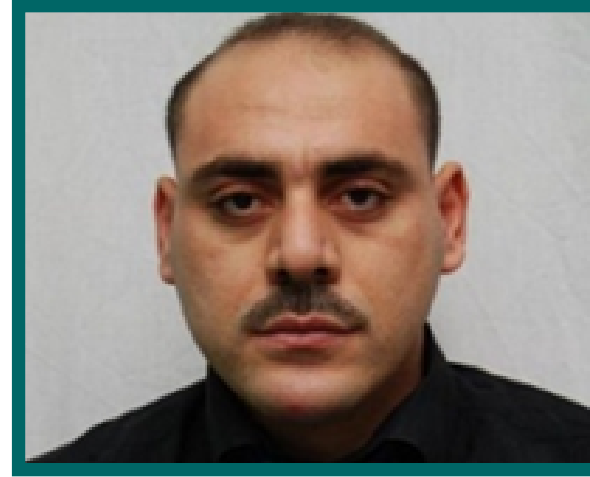
Eric K. Ogunleye is the interim Director of the African Development Institute and Manager of the Policy Management Division. He was previously the Advisor to the Vice President and Chief Economist of the African Development Bank. He has almost 20 years of experience as macroeconomist, development economist, M&E specialist, public governance and regulatory reform expert, policy advisor and project director and manager. Previously, he served as a Special Assistant to the President of Nigeria and Technical Adviser to the Honorable Minister of Budget and National Planning in Nigeria.

## François-Corneille Kedowide



François-Corneille Kedowide has more than thirty years of experience in the field of environmental management, monitoring and evaluation of projects/programs and public policies. He is currently Director General of the Benin Environment Agency. Prior to his appointment, he was Regional Advisor in Evaluation and Results-Based Management at the Regional Center of UNDP in Dakar and Addis Ababa. Since 2015, he has also headed the research and consultancy office "FranConsult" specializing in environmental management, monitoring and evaluation of projects/programs and public policies.

## Tarek Bouhlel



Tarek Bouhlel is currently Director of African Cooperation at the Ministry of Economy and Planning in Tunisia, responsible for financial cooperation with the African Development Bank, Africa 50, Afreximbank, AFC, ATIDI and Regional Non-Governmental Organizations. He also holds the position of Secretary General of the Association of Civil Servants of the Ministry of Economy and Planning, (previously the Ministry of Development, Investment and International Cooperation). Previously, he held the position of University Assistant.

## Pietro Toigo



Pietro Toigo has over 20 years of experience in economic and fiscal policy, advisory services, and leading programming for private and public sector investment. He is currently the Country Manager of the African Development Bank in Angola, with responsibility for Sao Tomé and Principe. He was formerly the Country Manager for the Bank in Mozambique. He has also served as Chief Macroeconomist at the African Natural Resource Center and within the the Governance, Economic and Financial Reforms Department. Prior to the Bank, Pietro worked for the UK Department of International Development, for the UK Treasury and in the European Commission's Directorate General for Economic and Financial Affairs (ECFIN).